

# February 1989

# Cable from the US Embassy in Moscow to Secretary of State for General Scowcroft, 'The Soviet Union Over the Next Four Years'

## Citation:

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## **Summary:**

Predictions about the next four years in the Soviet Union's evolving political and cultural landscape, including that internal protests against perestroika will dominate the focus of Soviet leadership, that perestroika and its attendant backlash will in turn redistribute funds away from military spending, and that ultimately, these and other conflicts and pressures will promulgate the collapse of the Soviet Union.

## **Original Language:**

English

### Contents:

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PAGE 01 MOSCOW 02962 01 OF 06 031858Z ACTION SS-00

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S E C R E T SECTION O1 OF O6 MOSCOW 02962

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: S/S: PLEASE PAGE TO NSC FOR GEN. SCOKCROFT

E.O.12356: DECL: OADR TAGS: POOV, ECON, UR SUBJECT: THE SOVIET UNION OVER THE NEXT FOUR YEARS

SECRET - ENTIRE TEXT.

2. BEGIN SUMMARY. IN MY PERSONAL ASSESSMENT, HE CAN PLAN OUR FOREIGN POLICY WITH A HIGH DEGREE OF CONFIDENCE THAT THE BOVIET LEADERSHIP'S PREDCCUPATION WITH INTERNAL REFORM WILL CONTINUE THROUGHOUT THE FIRST BUSH ADMINISTRATION. IT IS ALMOST AS CERTAIN THAT PERESTROIKA HILL NOT RPT NOT BRING MARKED INPROVENENTS TO THE SOVIET ECONOMY IN THIS PERIOD AND THAT INTERNAL RESISTANCE TO MAJOR ASPECTS OF THE refork programs will force those at the soviet Helm TO TACK AGAINST THE WIND MUCH OF THE TIME. THE POTENTIAL FOR SEVERE OUTSREAKS OF PUBLIC DIBORDER THIS WILL CONTRIBUTE TO A SENSE OF HILL GROW. AMXIETY IN THE SUPREME COUNCILS OF THE PARTY AND STATE, THOUGH I BELIEVE THAT THEY IN THE END WILL MAINTAIN ORDER.

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PAGE 02 MOSCON 02962 01 OF 06 0318582

MIKHAII GOPPACHEV IS WIKELY TO REMAIN THE TOP

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SOVIET LEADER FOR AT LEAST FIVE (PROBABLY TEN) MORE
YEARS, BUT MY CONFIDENCE IN THIS PROSPECT IS LOWER
THAN THAT IN THE CONTINUATION OF A SOVIET
PREOCCUPATION HITH INTERNAL REFORM. THAT
PREOCCUPATION, COMBINED WITH THE MULTITUDINOUS
DIFFICULTIES OF FORCING THE SOVIET MASTODON TO ADAPT
TO THE MODERN TECHNOLOGICAL MORLD, WILL BRING AN
INEXORABLE PRESSURE TO CURTAIL THE AMOUNT OF
RESOURCES DEVOTED TO THE MILITARY SECTOR.

- 4. IN SUM, THE SOVIET UNION HAS, IN EFFECT, DECLARED THE BANKRUPTCY OF ITS SYSTEM, AND JUST AS WITH A CORPORATION UNICH HAS SOUGHT THE PROTECTION OF CHAPTER KI, THERE IS NO TURNING BACK. END SUMMARY.
- 5. CRYSTAL BALLS ARE NEVER AS CLEAR AS ONE HOULD LIKE, AND THEY TEND TO CLOUD OVER DURING TIMES OF RAPID AND FUNDAMENTAL CHANGE. NEVERTHELESS, IT SEEMS TO ME THAT HE CAN MAKE SOME ASSUMPTIONS REDUT THE SOVIET DOMESTIC SCENE OVER THE NEXT FOUR YEARS WITH A HIGH LEVEL OF CONFIDENCE. THIS NESSAGE WILL ATTEMPT TO ENCAPSULATE MY PERSONAL ASSESSMENT OF THE MOST SALIENT TRENDS. SUBSEQUENT NESSAGES WILL LOOK AT PROSPECTS FOR SOVIET FOREIGN POLICY AND US-SOVIET RELATIONS.

#### FOCUS ON INTERNAL AFFAIRS

6. I BELIEVE HE CAN STATE HITH NEAR CERTAINTY THAT THE CURRENT SOVIET PREOCCUPATION HITH INTERNAL REFORM HILL CONTINUE AT LEAST FOR ANOTHER FOUR YEARS -- AND PROBABLY MUCH LONGER. THIS PREOCCUPATION HILL NOT SECRET

PAGE 03 NOSCOM . 02962 01 OF 06 0318582

PRECLUDE AN ACTIVIST FOREIGN POLICY (AS WILL BE DISCUSSED IN A SEPARATE NESSAGE) BUT WILL NEAR THAT FOREIGN POLICY DECISIONS WILL BE HEAVILY -- AND OFTEN DECISIVELY -- INFLUENCED BY DOMESTIC NEEDS AND IMPERATIVES.

7. WHILE THIS IS NOT THE FIRST TIME SOVIET LEADERS HAVE ATTEMPTED SOME CHANGE IN SOVIET POLITICAL AND ECONOMIC PRACTICE, TODAY'S PERESTROIKA IS POTENTIALLY THE MOST PROFOUND -- AND THERSFORS MOST DESTABLCIZING

SECRET PRESUMABLY, AN INITIAL ATTEMPT HOULD BE MADE TO APPLY THE THROTTLE TO THOSE ASPECTS OF THE REFORM PROCESS WHICH ARE CONSIDERED PARTICULARLY PAINFUL OR DESTABILIZING. MORE SEVERE LIMITS MIGHT BE PLACED ON THE EXPRESSION OF OPINION AND ON UNOFFICIAL GROUPS, NATIONALIST TENDENCIES MIGHT BE OPPOSED HORE FORCEFULLY, IMPLEMENTATION OF A MARKET PRICE MECHANISM POSTPONED FURTHER, AND PRIVATE ENTREPRENEURSHIP ACTIVELY DISCOURAGED. SLONDONNS OR REVERBALS OF POLICY COULD OCCUR. MATTER OF FACT, THEY CAN OCCUR EVEN IF GORBACHEV STAYS IN POKER. BUT BUCH BHIFTS HOULD ONLY CAUSE THE ECONONY TO BINK DEEPER INTO THE QUAGNIRE OF INEFFICIENCY: TECHNICAL BACKHARDNESS AND UNREQUITED THE SOVIET LEADERSHIP'S PREOCCUPATION HUMAN NEEDS. WITH DONEBTIC PROBLEMS WOULD CONTINUE AND EVENTUALLY ANOTHER RADICAL REFORMER HOULD LIKELY EMERGE. IS A LOT OF TRUTH IN GORBACHEY'S FREQUENT ASSERTION THAT PERESTROIKA IS CONDITIONED BY OBJECTIVE

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-S/S: PLEASE PASS TO NSC FOR GEN. SCOUCROFT

E.O.12356: DECL:OADR TAGS: PGOY, ECON, UR SUBJECT: THE SOVIET UNION OVER THE NEXT FOUR YEARS

FUNDAMENTALS. EARLIER ATTEMPTS AT "REFORM" TRIED TO KEEP THE IDEOLOGY INTACT AND SIMPLY CHANGE THE WAY IT HAS INPLEMENTED. THIS SUPFICED TO ELIMINATE THE GROSBER ASPCTS OF STALINIST TERROR, BUT NOT TO IMPROVE THE MANAGERIAL EFFICIENCY OF THE ECONOMY.

- WHEN GORBACHEV FIRST CAME TO POWER IT APPEARED THAT HE, TOD, WAS GOING FOR SUPERFICIAL "FIXES" IN ECONOMIC MANAGEMENT. NEVERTHELESS, AS HIS PROGREAM DEVELOPED. IT BEGAN HORE AND MORE TO CONFRONT THE IDEOLOGICAL FOUNDATION OF THE OLD PRACTICES -- AND TO CHANGE THE OLD ASSUMPTIONS.
- THIS PROCESS FOLLOWED SEVERAL PATHS. 10. ALL-OUT ATTACK ON STALINION, WHICH IMPLICITLY -- AND SOMETIMES EXPLICITLY -- BENIED THAT THE STALINIST SYSTEM OF STATE MONOPOLY WAS EVEN A LEGITIMATE FORM OF SOCIALISM. CONCONITANTLY, A GRADUAL SECRET

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PAGE 02 MOSCOM 28620 02 OF 06 031858Z

REHABILITATION OF NON-STALINIST MARXIST THINKERS SUCH AS BUKHARIN HAS OCCURRED, PITH THE USVICUS INTENT OF

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PROVIDING VARIANT AND MORE CONGENIAL INTERPRETATIONS
OF MARXIST PRINCIPLES.

- 11. LENIN HAS RENAINED SACROSANCT, BUT HIS UTTERANCES ON TOPICS OF THE DAY HERE SO VARIED THAT THE DILIGENT RESEARCHER CAN FIND A QUOTE TO SOLSTER VIRTUALLY ANY PROPOSITION. "LENINISM" IN EFFECT BECOMES WHAT THE CURRENT LEADERS WANT IT TO BE -- EVEN IF THIS REQUIRES AN UNACKNOWLEDGED TRANSFORMATION OF MARXISM ITSELF.
- 12. AMONG THE MAJOR IDEGLOGICAL POINTS WHICH THE REFORMERS ARE TRYING TO ESTABLISH ARE THE FUNDAMENTAL ROLE OF THE MARKET IN DETERMINING ECONOMIC VALUE (WE DON'T SEE MUCH ON MARK'S LASOR THEORY OF VALUE ANYHOREI); THE IMPORTANCE OF FOSTERING INDIVIDUAL INITIATIVE AND TAPPING INDIVIDUAL CREATIVITY; THE NECESSITY FOR MORE POWERFUL ECONOMIC INCENTIVES; THE NEED TO SHIFT FROM "ADMINISTRATIVE" TO "ECONOMIC" (READ HARKET) CONTROLS OF ECONOMIC LIFE; AND -- NOT LEAST -- A DOWNGRADING OF THE "CLASS STRUGGLE" TO A POSITION SUBORDINATE TO THE "COMMON INTERESTS OF MANKIND."
- 13. NONE OF THESE PROPOSITIONS HAS FIGURED PROMINENTLY IN PAST MARXIST THINKING -- TO PUT IT MILDLY -- AMD AN INTENSE STRUGGLE IS STILL UNDERHAY HERE OVER THEM. MANY (INCLUDING LIGACHEY) ARE OPENLY SKEPTICAL ABOUT BASING BO MUCH ON MARKET FORCES. AND THE PRACTICAL EFFECTS OF MOVING IN THAT DIRECTION (RISING PRICES) ARE FIERCELY RESENTED BY AN SECRET

PAGE 03 MUBCON 02962 02 0F 06 031858Z

OVERWHELMING MAJORITY. STILL, IT SEEMS CLEAR THAT IF PEREBTROIKA EVER IS MADE TO WORK, ULTIMATE ADOPTION OF THESE VERY UN-MARXIST PRINCIPLES WILL SE ESSENTIAL.

"DIVIDENDS" SLOW TO MATERIALIZE

14. GIVEN THE DEPTH OF THE SOVIET UNION'S PROBLEMS, AND THE DIFFICULTY OF BREAKING THROUGH INSTITUTIONAL AND ATTITUDINAL BARRIERS, IT SHOULD NOT BE SURPRISING THAT CONCRETE ECONOMIC DIVIDENDS IN THE FORM OF FOOD AND GRODS IN THE SHOPS HAVE BEEN SLOW IN CONING. BUT

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WHILE IT SHOULD NOT BE SURPRISING, THE GORBACHEV

LEADERSHIP SEEMS TO HAVE BEEN SURPRISED. THEY

CLEARLY HAVE BEEN REQUIRED TO STRETCH OUT THEIR PLANS

AND ADJUST THEIR INTERIM TARGETS DOHNWARD, EYEN AS

THEY WERE DEVISING EVER MORE ANBITIOUS FINAL GOALS.

15. AN OBJECTIVE LOOK AT THE MAJOR ECONOMIC INITIATIVES LAUNCHED UNDER THE BANNER OF PERESTROIKA SHOWS A RECURRENT FLAW. TOP SOVIET LEADERSHIP IS HAVING TO REVISIT EACH INITIATIVE IN ORDER TO SUSTAIN OR REBUILD MOMENTUM WHICH IS OTHERWISE LOST WHEN THE LEADERSHIP ITSELF IS NOT FOCUSED ON IT. THE POLITICAL THRUSTS OF EACH MAJOR ECONOMIC INITIATIVE (E.G., LAND-LEASING, CONSUMER GOODS, FREE TRADE ZONES, FINANCIAL RUTONOMY, INDUSTRIAL POLICY, CONSUMER GOOD PRODUCTION) HAVE FAR OUTDISTANCED ECONOMIC SUSTANCE, AND PROVISION OF THE SPECIFICS MECESSARY FOR IMPLEMENTATION AND OVERCOMING RESISTANCE TO REFORM AT ALL LEVELS. MOREOVER, THE

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S/S: PLEASE PASS TO NSC FOR GEN. SCOKCROFT

E.O.12356: DECL: GADR
TAGS: PGOV, ECON, UR
BUBJECT: THE BOVIET UNION OVER THE NEXT FOUR YEARS

FAILURE TO ENGAGE ADEQUATELY ON KEY REFORM ISSUES LIKE MONETARY AND PRICE REFORM, CREATION OF UNDLEGALE MARKETS, EXTERNAL COMPETITIVENESS AND CONVERTISILITY. COMBINES WITH THE MOMENTUM PROSLEM TO ENSURE THAT THERE IS EFFECTIVELY NO INTEGRATED, MUTUALLY REINFORCING, SEQUENTIALLY SENSITIVE ECONOMIC REFORM PROGRAM.

16. AS THE INTRACTABILITY OF THE ECONOMIC PROBLEMS BECAME EVER MORE EVIDENT, LEADERSHIP ATTENTION FOCUSED INCREASINGLY ON POLITICAL AND SOCIAL REFORM. MOST SOVIET OBSERVERS I TALK TO ATTRIBUTE THIS TO A RECOGNITION THAT POLITICAL REFORM IS A PRECONDITION FOR EFFECTIVE ECONOMIC REFORM. (SINCE ONE OF THE ROOT PROBLEMS IN THE ECONOMY IS THE STRANGLEHOLD EXERCISED BY THE RIGID PARTY BUREAUCRACY, ONE MUST LIMIT THE POWERS OF PARTY OFFICIALS, PARE DOWN THE BUREAUCRACY, AND MAKE WHAT IS LEFT MORE RESPONSIVE TO SECRET

PAGE 02 M05COW 02962 03 0F 06 0318592

PUBLIC OPINION IF THE ECONOMIC REFORMS ARE TO BE FEASIBLE.) IN ADDITION, ONE SUSPECTS THAT PROTHER

MOTIVATION FOR SOME OF THE POLITICAL REFORMS HAS A DESIRE TO PROVIDE POPULAR BENEFITS TO THE PUBLIC AT A TIME HHEN ECONOMIC RESULTS HERE DISAPPOINTING. IF BREAD HAS SHORT, AT LEAST THERE COULD BE CIRCUSES: LOCAL MEETINGS TO "NOMINATE" CANDIDATES TO A BRAND-NEH "PARLIAMENT," FOR EXAMPLE. BUT POLITICAL REFORM IS PROCEEDING NEITHER SMOOTHLY NOR AUTOMATICALLY. ITS ACHIEVEMENTS ARE PARTIAL AND QUALIFIED ONES, AND THE INITIAL ENTHUSIASM OF MANY IS TURNING INTO FRUSTRATION AND EVEN DESPAIR AS THEY SENSE THE MAGNITUDE OF THE TASK AHEAD.

#### STRUCTURAL AND ATTITUDINAL BARRIERS

FUNDAMENTALLY, **SOVIET REFORMERS** HAVE TO CONTEND HITH MUCH HORE THAN THE FAMILIAR AND DAUNTING PROBLEMS OF OVER CENTRALIZATION, RED-TAPE. BUREAUCRATIC REBISTANCE: PARTY ARROGANCE: UNREALISTIC plang, corruption, and all the other ills unich have RECEIVED SO HUCH ATTENTION OF LATE. THE (FOR THEM) SAD FACT IS THAT THE **SOVIET POLITICAL** AND ECONOMIC SYSTEM HAS DESIGNED TO WORK ONLY FROM TOP DOWN. ON A CONMAND BASIS, AND TO RESIST CHANGE AND SPONTANEITY, MUCH AS THE BODY'S INHUNE SYSTEM RESISTS INFECTIONS. MOVING TO A SYSTEM WITH THE OPPOSITE ORIENTATION --CLEARLY IMPLIED BY PERESTROIKA -- MAY NOT BE POSSIBLE ON THE BASIS OF INCREMENTAL CHANGE. TO PUT IT ANDTHER MAY: EACH CHANGE TENDS EITHER TO BE SHOTHERED BY THE SYSTEM ITSELF OR -- IF IT IS PRESSED RELENTLESSLY -- TO THREATEN COLLAPSE OF THE ENTIRE SYSTEM. SECRET SECRET

PAGE 03 MUSCOH 02962 03 0F 06 031859Z

18. IF THE BULK OF THE POPULATION HAD A SETTER UNDERSTANDING OF WHAT IS REQUIRED TO GET OUT OF THE MESS ALL ACKNOWLEDGE THEY ARE IN. THE STRUCTURAL BARRIERS NOTED MIGHT SEEM SOMEHOW ERODABLE. ALAS. MOST PEOPLE HERE HAVE NOT THE FOGOLEST NOTION OF WHAT CONSTITUTES MARKET ECONOMICS. NURTURED FOR DECADES ON THE MYTH THAT THERE IS A "FREE LUNCH" (SOCIALIST "BENEFITS" OF "FREE" EDUCATION. "FREE" MEDICAL CARE. CHEAP FOOD AND HOUSING) AND THAT IT IS IMMORAL TO LIVE DETTER THAN ONE'S NCIGHEOR. THERE IS FIERCE

RESISTANCE TO MARKET PRICES, IF THEY MEAN HIGHER PRICES -- AS THEY INEVITABLY DO IN AN ECONOMY OF SCARCITY AND PRINTING-PRESS MONEY. THUS, WE NOW WITNESS THE PHENOMENON OF THE PUBLIC DEMANDING PRICE AND OTHER CONTROLS ON THE FLEDGLING COOPERATIVE (I.E., PRIVATE) SECTOR, WHICH HOULD AT BEST FORCE UPON THEN THE SAME INEFFICIENCIES AS THE STATE SECTOR AND MORE LIKELY KILL THEN OFF ALTOGETHER.

#### POPULAR EXPLOSIONS MAY OCCUR

19. DIFFICULT AS THE CURRENT PROBLEMS ARE, THEY ARE LIKELY TO GET MORSE. THE EXASPERATION OF THE BOVIET CONSUMER IS ALMOST PALPABLE. THE COMBINATION OF SHORTAGES AND INFLATION, THE LATTER RAPIDLY SECONING A MAJOR PROBLEM, ARE MOVING THE SOVIET UNION TOWARD A BARTER ECONOMY. SOVIETS, FROM TAXI DRIVERS TO INTELLECTUALS, ARE MOT INTERESTED IN HAVING RUBLES! THEY WANT GOODS. LARGE-SCALE STRIKES AND RIOTS ARE CONCEIVABLE IF THE BITUATION DETERIORATES FURTHER AND THE LEGENDARY PATIENCE OF THE SOVIET PEOPLE IS

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S/S: PLEASE PASS TO NGC FOR GEN. SCOUCROFT

E.O.12356: DECL:OADR
TAGS: PGOV, ECON, UR
SUBJECT: THE BOYIET UNION OVER THE NEXT FOUR YEARS

EXHAUSTED. MOST LIKELY, SUCH OUTBURSTS CAN"SE CONTROLLED -- SUT AT ENORMOUS COST TO THE FORWARD HOMENTUM OF REFORM.

20. MORE SERIOUS IS THE POTENTIAL FOR MAJOR ERUPTIONS OF NATIONALIST FEELING, AS THE SALTICS AND THE CAUCASUS HAVE SHOWN OVER THE PAST YEAR. INDEED, DESPITE ALL OF THE CHANGES IN SOVIET SOCIETY OVER THE PAST SEVERAL YEARS, THE GLASHOST AND THE PERESTROIKA, ONLY NATIONALISH HAS SEEN CAPASLE OF IGNITING POPULAR PASSIONS. AND WE MUST REMEMBER THAT THE UKRAINE AND CENTRAL ASIA -- AREAS WHERE, SECAUSE OF POPULATION SIZE, RESOURCES AND RELIGION, NATIONALISH COULD REPRESENT A MAJOR DANGER TO THE SOVIET EMPIRE -- HAVE REMAINED THUS FAR ALMUST SERILY QUIET, A CALM THAT MEITHER WE NOR THE SOVIET LEADERSHIP SHOULD EXPECT TO CONTINUE.

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21. A BACKLASH OF RUSSIAN NATIONALISH HAS ALREADY BEGUN. WE SAN SKPECT IT TO INTENSITY OVER THE NEXT

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SEVERAL YEARS AS THE MINORITY NATIONALITIES BECOME
MORE ASSERTIVE, EITHER IN THE PRESS OR IN THE
STREETS. NO MATTER WHAT THE DANGER TO HIS REFORM
PROGRAM, THERE ARE LIMITS BEYOND WHICH NO BOVIET
LEADER WILL BE ABLE TO GO, AND STILL RETAIN HIS JOB,
IN TOLERATING NATIONALIST DUTBURSTS. FOR THAT VERY
REASON, GORBACHEV AND THE SOVIET LEADERSHIP WILL
INVEST GREAT ENERGY AND RESOURCES IN THE EFFORT TO
HEAD OFF OR MANAGE NATIONALIST EXPLOSIONS.

#### GORBACHEY'S POSITION

22. THE GLOOMY OUTLOOK FOR TANGIBLE IMPROVEMENTS IN SOVIET ECONONIC PERFORMANCE HAS LED MANY TO QUESTION GORBACHEY'S STAYING POHER. - MINDFUL ESPECIALLY OF KHRUSHCHEY'S FATE AND ALBO, FERHAPS, INFLUENCED BY THE LOGIC OF HESTERN POLITICAL FROCESSES, SOME OBSERVERS FEEL THAT HITHOUT AN UPTURN IN THE AVAILABILITY OF FOOD AND CONSUMER GOODS FAIRLY SOON, GORBACHEY COULD BE SUCCESSFULLY CHALLENGED SY RIVALS.

23. THIS IS POSSIBLE, BUT I DO NOT CONSIDER IT LIKELY. NY GUESS IS THAT GORSACHEY WILL REMAIN THE SOVIET LEADER FOR A CONSIDERABLE TIME TO COME, WHETHER OR NOT HIS DONESTIC POLICIES ARE SUCCESSFUL. IN THE FIRST PLACE, THE SOVIET UNION IS BY NO MEANS A PARLIAMENTARY DEMOCRACY. GORSACHEY WILL NOT BE VOTED OUT BY A PUBLIC IMPATIENT FOR TANGIBLE REHARDS. IF HE IS REMOVED, THE ONLY PLAUSIBLE SCENARIO FOR HIS REMOVAL BY POLITICAL HEANS WOULD INVOLVE A CONSPIRACY AGAINST HIM IN THE CENTRAL COMMITTEE. ANY SUCCESSFUL SECRET

PAGE 03 MOSCON 02962 04 0F 06 0318592

CONSPIRACY HOULD HAVE TO INVOLVE A FAIRLY HIDE CIRCLE; SO THAT THE ORGANIZERS COULD BE CONFIDENT OF OVERHHELMING SUPPORT ONCE THE ISSUE HERE JOINED. KHRUSHCHEV FELL YICTIM TO SUCH A CONSPIRACY. SO HE KNOW IT CAN HAPPEN. SO DOES GORBACHEV. OF COURSE. AND THAT IS PROBABLY WHY HE HAS PLACED THE KOB AND (LESS IMPORTANTLY) THE ARMY IN LOYAL HANDS. SO LONG AS THE KOB CHAIRMAN. THE COMMANDER OF THE KREMLIN GUARD AND THE MINISTER OF DEFENSE ARE LOYAL TO HIM. IT IS DIFFICULT TO SEE HOW A CONSPIRACY COULD BE MOUNTED SUCCESSFULLY. SINCE KE MOULD DE WARNEE IN

SECRL' TIME TO TAKE "PROPHYLACTIC" STEPS -- AND HOULD HAVE THE MEANS TO DO SO. EVEN THE FIRST THO OF THE TRIO NAMED HOULD PROBABLY PROVIDE ADEQUATE INBURANCE.

IN ADDITION, THE CONSTITUTIONAL CHANGES NOW PLANNED WILL CREATE AN ADDED INSTITUTIONAL BARRIER TO A/SUDDEN, CONSPIRATORIAL REMOVAL OF THE SOVIET DNCE GORBACHEY OCCUPIES THE REVAMPED OFFICE LEADER. OF PRESIDENT, THOSE WHO WOULD FLAN HIS REMOVAL BY OTHER THAN CONSTITUTIONAL NEANS HOULD FACE A POSSIBLE SINCE STRICT HURDLE WHICH DOES NOT EXIST TODAY. ADHERENCE TO CONSTITUTIONAL PROCEDURE HAS NEVER BEEN A NOTICEABLE SOVIET OR RUBBIAN TRAIT. ONE CANHOT SAY THAT HE COULD NOT BE REMOVED BY A CONSPIRATORIAL CLIQUE WITH THE SUPPORT OF THE CENTRAL CONNITTEE. BUT IT HOULD BE A NORE COMPLICATED TASK THAN THAT. FACING BREZHNEY AND HIS ABBOCIATES WHEN THEY HOVED AGAINST KHRUSHOHEV. THIS IS PROBABLY THE MOST IMPORTANT OF GORBACHEV'S MOTIVATIONS IN PRESSING SO HARD FOR THE CREATION OF A STRONGER PRESIDENCY WITH A FIXED TERM, TO BE HELD SIMULTANEOUSLY WITH THE OFFICE

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PAGE 01 MOSCOW 02962 05 0F 06 031900Z ACTION 55-00

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S/S: PLEASE PASS TO NSC FOR GEN. SCOUCROFT

E.O.12356: DECL:OADR
TAGS: PGOV. ECON. UR
SUBJECT: THE SOVIET UNION OVER THE NEXT FOUR YEARS

OF PARTY GENERAL SECRETARY.

THE MILITARY BURDEN

AS PERESTROIKA FOUNDERS AND PRESSURES ON GORBACHEY TO DELIVER INCREASE, ONE FACT LOOMS LARGER THE FOLICY OF ALLOCATING AND LARGER: DISPROPORTIONATELY LARGE RESOURCES TO THE MILITARY SECTOR HAS IMPOVERISHED THE CIVILIAN SECTOR AND IS ONE OF THE ROOTS OF TODAY'S ECONOMIC DISARRAY. FURTHERMORE, GIVEN ITS SIZE AND TECHNICAL SOPHIBICATION, THE MILITARY SECTOR PROVIDES A TEMPTING "REBERVE" WHICH CAN BE TAPPED TO ALLEVIATE THUS, THE RECENT DECIBION TO TODAY'S SHORTAGES. PROCEED WITH THE UNILATERAL ARMS REDUCTIONS -- AND EVEN MORE BUBSTANTIAL CUTBACKS IN THE INDUSTRIAL CAPACITY DEVOTED TO MILITARY PRODUCTION -- ARE A REACTION TO WHAT THE GORBACHEV LEADERSHIP NUST VIEW SECRET SECRET

PAGE 02 / MOSCON 02962 05 0F 06 031900Z

AS AN URGENT NECESSITY.

26. THE MILITARY -- AND THE MILITARY INDUSTRIAL

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COMPLEX AS A WHOLE -- CAN HARDLY BE ENTHUBIASTIC OVER
SUCH MOVES, AND HE CAN ABBUME THAT THOSE ELEMENTS OF
SOCIETY WILL PUT UP A STIFF, FIGHT, ESPECIALLY IF
ATTEMPTS ARE MADE TO CONTINUE RETRENCHMENTS BEYOND
THOSE ALREADY ANNOUNCED. THIS HOULD NOT BE TRIVIAL
RESISTANCE, BUT IT MIGHT NOT AUTOHATICALLY CARRY THE
DAY.

27. THE SOVIET CONCENTRATION ON BUILDING UP THEIR MILITARY MACHINE HAS LED MANY TO CONCLUDE THAT THE SOVIET MILITARY IS AN INVINCIBLY POWERFUL POLITICAL FORCE WITHIN THE COUNTRY. HOWEVER, THE SOVIET MILITARY BUILD-UP MAY HAVE SEEN CAUSED MORE BY THE MILITARIZED THINKING OF THE PREVIOUS PARTY LEADERSHIP THAN BY THE DISPROPORTIONATE INFLUENCE OF THE SOVIET MARSHALS. THE POLITICAL LEADERS MOST LIKELY ORDERED UP THE MILITARY HARDHARE SECAUSE IT SERVED THEIR PERCEIVED POLITICAL NEEDS AND NOT SECAUSE THE GENERAL STAFF FORCED THEN TO PROCURE MORE THAN THEY WANTED.

28: IF THIS IS THE CASE, THEN GORBACHEY IN FACT MAY HAVE A FREER HAND TO SQUEEZE THE MILITARY-INDUSTRIAL COMPLEX THAN MANY HAVE SUPPOSED.

IS PERESTROIKA IRREVERSIBLE?

29. I. OF COURSE, NAY SE QUESSING HRONG IN PREDICTING GORBACHEY'S POLITICAL LONGEVITY -- AND IT HOULD BE JUST MY LUCK IF I HAKE UP THE DAY AFTER THIS CABLE IS DISPATCHED TO LEARN THAT THE CC HAS ELECTED SECRET
SECRET

PAGE 03 MOSCON 02962 05 0F 06 031900Z

A NEW GENERAL SECRETARY IN AN UNANNOUNCED SESSION AND MIKHAIL SERGEYEVICH HAS ASSUMED THE DUTIES OF KOLKHOZ CHAIRMAN AT SOME LOCATION TO THE EAST.

30. THOUGH I DOUBT THAT THIS WILL HAPPEN, LET US ASSUME THAT THIS DOES -- IF NOT TOMORROW, THEN NEXT YEAR OR THE YEAR AFTER. WHAT THEM? WOULD THAT BE THE END OF PERESTROIKA?

31. ESSENTIALLY, ANY SUCCESSOR OVER THE NEXT FOUR YEARS WOULD FACE PRECISELY THE SAME PROBLETS GORBACHEV DOES -- PUSSILLY IN MORE ACUTE FORM.

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PAGE 01 MOSCOW 02962 OF 06 OF 06 ACTION SS-00

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SUBJECT: THE BOVIET UNION OVER THE NEXT FOUR YEARS

NECESSITY AND IS NOT DEPENDENT ON ANY INDIVIDUAL. OVER THE LONG RUN, THIS IS PROBABLY RIGHT.

32. ONE THING A SUCCESSOR REGINE COULD NOT DO IS PUT THINGS BACK LIKE THEY MERE, VINTAGE LATE 70'S OR EARLY 80'S. THE SOVIET UNION HAS, IN EFFECT, DECLARED THE SANKRUPTCY OF ITS SYSTEM, BUT IS STICKING STUBSORNLY TO MOST OF ITS PRIMARY SOCIAL GOALS, AND LIKE A CORPORATION UNDER CHAPTER XI, IS NOW SEEKING TO REDROMNIZE ITS MODE OF OPERATION IN ORDER TO ACHIEVE THOSE OSJECTIVES. THERE IS NO TURNING BACK, MOMEYER, AND IN TIME, EVEN IDEOLOGICALLY-BASED GUARANTEES OF SOCIAL EQUITY MAY HAVE TO GIVE OROUND TO MARKET-BASED EFFICIENCIES, WITH ALL THE IMPLICATIONS THAT CARRIES FOR A REORIENTATION OF GOVERNMENT AND SOCIETY.

33. LENINGRAD NININIZE CONSIDERED. MATLOCK SECRET SECRET

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